

# Coca Cola ANDINA

CORPORATE PRESENTATION

1Q24





**Market Description** 

**Our Strategy** 

What Makes Us Unique?

**Financial Highlights** 

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## Coca Cola ANDINA

## **Our Company**

## Coca-Cola Andina at a Glance (FY 2023)



#### **The Company**

LARGEST BOTTLER in Chile, Argentina and Paraguay and **3RD LARGEST** in Brazil



**15 PRODUCTION FACILITIES** 



**95 DISTRIBUTION CENTERS** 



+272,000 CLIENTS

**57.4 MILLION CONSUMERS** 



**MORE THAN 16,000 EMPLOYEES** 



**CMF (Chilean Regulator)** Local Shares and Bonds **SEC (US Regulator)** ADR's NYSE and 144A/REGS Bonds



**Key Financials** 

883 MILLION UNIT CASES (~5,000 **MILLION LITERS) VOLUME** 



~3,100 MILLION DOLLARS **REVENUES** 



~555 MILLION DOLLARS **EBITDA** 



~203 MILLON DOLLARS **NET INCOME** 



**LEVERAGE 1.4x** Net Financial Debt / Adj. EBITDA (12M)



**INVESTMENT GRADE RATING BBB+** Fitch Ratings Int. **BBB** S&P Global





**48.83 KILOCALORIES** sold every 200 ml.



### 1.72 LITERS OF WATER

consumed per liter of beverage produced



27.5% Sales volumen **RETURNABLE PACKAGING** 





**0.317 MEGAJOULES OF ENERGY** consumed per liter of beverage produced

38.6% OF ENERGY consumed from renewable sources



**16.9% WOMEN** 

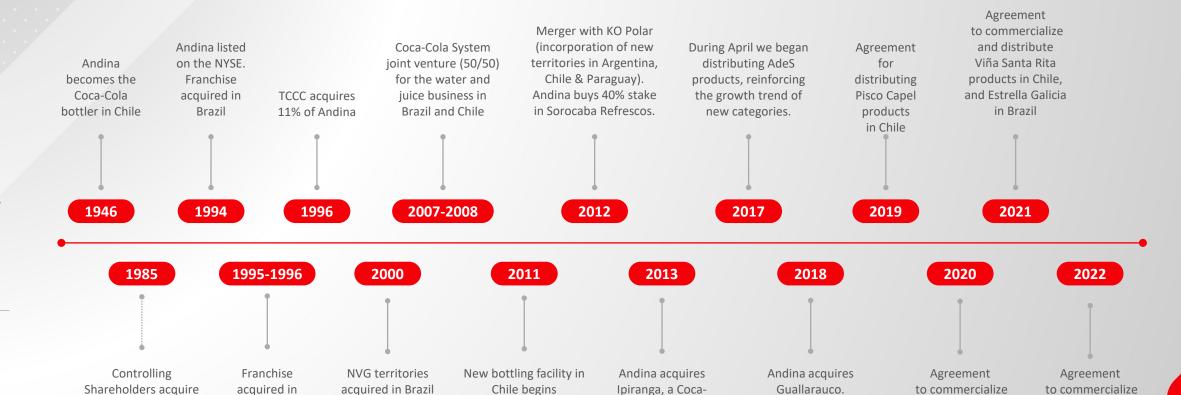
50 % of the Company

Argentina

## Our Company

## **Andina's History**





Cola bottler

in Brazil

Agreement

for distributing Diageo's

Alcoholic beverages. Duque

de Caxias new plant begins operations in Brazil

operations.

Restructuring of juice

business through joint

venture with Coca-Cola

bottlers in Chile

and distribute

Campari products

in Brazil

and distribute

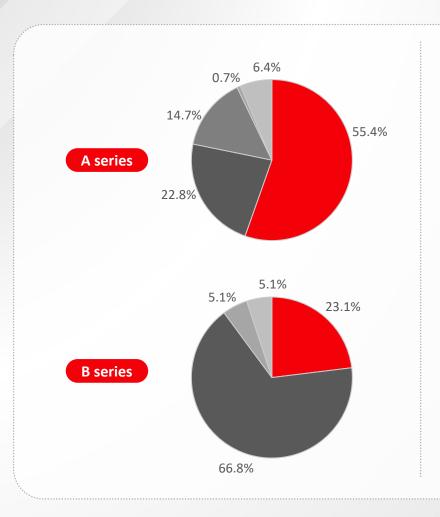
ABInBev products

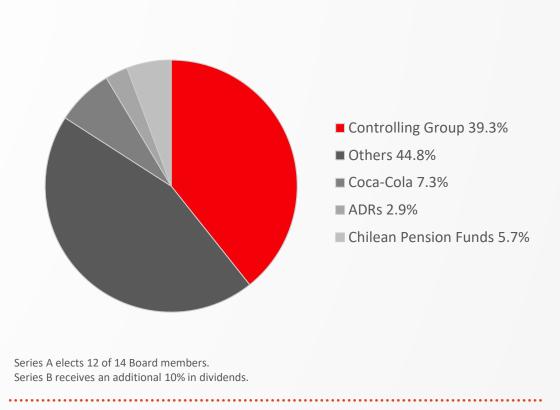
in Chile

## Coca Cola ANDINA

## **Our Company**

## Ownership Structure (As of December 31, 2023)

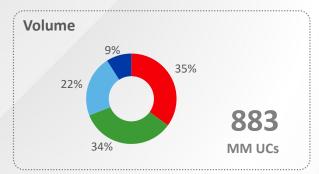


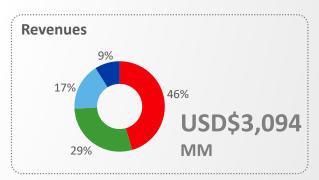


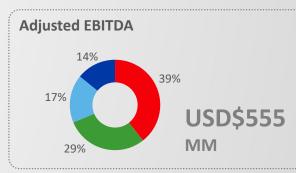
The Controlling Group is composed of 4 Chilean families with equal parts, that have a shareholders' agreement which includes TCCC.

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## **Regional & Diversified Platform** (FY 2023)







#### **Argentina**

- Territories: San Juan, Mendoza, San Luis, Córdoba, most of Santa Fé, Entre Ríos, La Pampa, Neuquén, Rio Negro, Chubut, Santa Cruz, Tierra del Fuego and Western Province of Buenos Aires.
- Extension: 1.9 million Km<sup>2</sup>
- **Population covered:** 17.3 million
- Total volume FY 2023: 194.2 million UCs

#### Chile

- Territories: Antofagasta, Atacama, Coquimbo, Metropolitan Region, San Antonio, Cachapoal, Aysén and Magallanes.
- Extension: 398 thousand Km<sup>2</sup>
- Population covered: 10.1 million
- Total volume FY 2023: 309.9 million UCs

#### Brazil

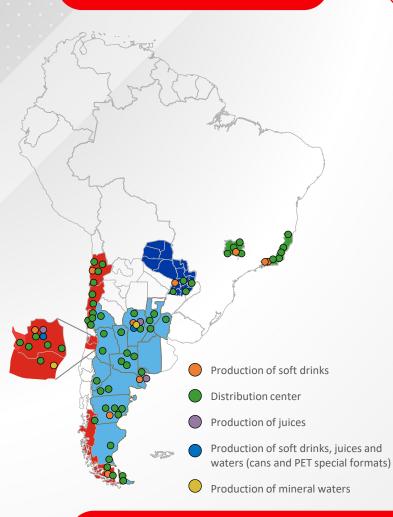
- **Territories:** majority of the State of Rio de Janeiro, the State of Espírito Santo, part of São Paulo and part of Minas Gerais.
- Extension: 165 thousand Km<sup>2</sup>
- Population covered: 22.4 million
- Total volume FY 2023: 300.9 million UCs

#### **Paraguay**

- Territories: the entire Paraguayan territory
- Extension: 407 thousand Km<sup>2</sup>
- Population covered: 7.6 million
- Total volume FY 2023: 77.6 million UCs



## **Superior Manufacturing & Logistics Capabilities**



- 15 Plants
- 101 lines
- 95 distribution centers
- 2,992 own & third party trucks

#### **Argentina**

- 3 Plants with a total of 25 lines
- Average utilization ranged from 27.0% to 47.2%
- 47 distribution centers
- Fleet of 682 third party trucks

#### Chile

- 3 Plants with a total of 21 lines
  - Average utilization ranged from 46.0% to 63.0%
- 20 distribution centers
- Fleet of 381 owned trucks and 495 third party trucks
- In Subsidiaries 4 additional production facilities with 17 lines

#### Brazil

- 3 Plants with a total of 27 lines
  - Average utilization range from 67.8% to 69.5%
- 21 distribution centers
- Fleet of 1,031 owned trucks and 46 third party trucks

#### **Paraguay**

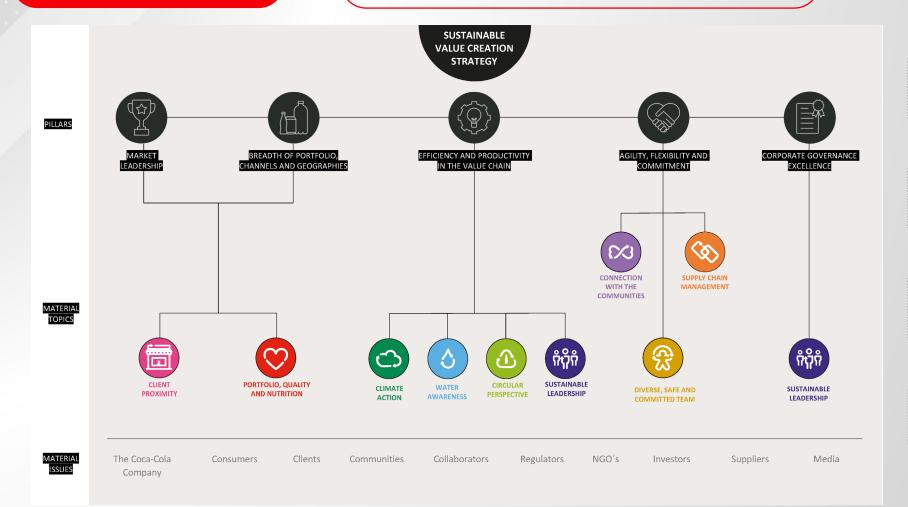
- 1 Plant with a total of 11 lines
  - Average utilization range from 30.0% to 42.0%
- 7 distribution centers
- Fleet of 357 third party trucks

### **Reaching over 272,000 clients**

## Coca Cola ANDINA

## **Our Company**

## **Committed to sustainable development**







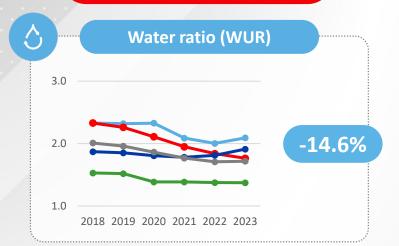




Generating Social, Economic and Environmental Value in all our actions

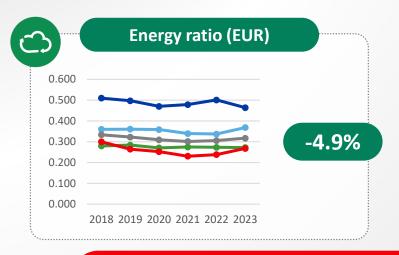


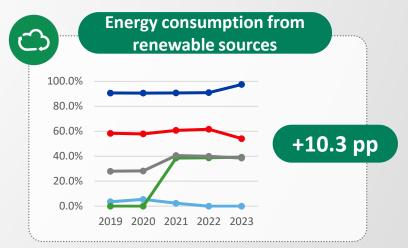
## **Achievements on sustainable development**











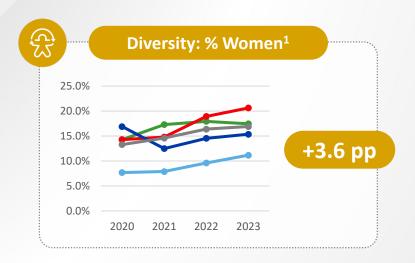
Argentina
Brazil
Chile
Paraguay
Total Coca-Cola Andina

Generating Social, Economic and Environmental Value in all our actions

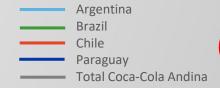
## Coca Cola ANDINA

## **Our Company**

## **Achievements on sustainable development**







## Generating Social, Economic and Environmental Value in all our actions

Beginning 2022, the calculation of personnel is based on the headcount of the Company's own personnel, pursuant to the new general standard No. 461 of Chile's Financial Market Commission, whereas the values of previous years correspond to Full time equivalent. Argentina includes Embotelladora del Atlántico S.A. and Empaques Argentina S.A., and Chile includes Embotelladora Andina S.A., VJ S.A., Vital Aguas S.A., Envases Central S.A. and By-Ciclar S.A.

<sup>(2)</sup> Values from Chile 2021 were recalculated in 2022, for greater precision in the calculation.



### **Main Indicators and Future Commitments**

1.71

1.72

28.0%

27.5%

12.8%

18.4%

0.306

0.317

40.0%

38.6%

16.4%

16.9%

49.55

48.83

2022 Results

2023 Results

















1.27

Water ratio (WUR):

Liters of water consumed per liter of beverage produced.

42.8%

Sales volumen returnable packaging (on NARTD).

50%

Recycle resin used to produce PET bottles. "World without waste" goals (www\*).

0.255

**Energy ratio** (EUR): Liters of energy consumed per liter of beverage produced.

energy consumed from renewable sources. Validating short-term goals for STBi commitment.

Increase

Contribute towards the consolidation of sustainable supply chains.

**2**x

Double the participation of women among employees (2020 base).

Remain close, promote digitization and increase customer satisfaction.

40.75

Kilocalories sold every 200 ml.

Contribute to the progress of the local economies where we operate.

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**Our Strategy** 

What Makes Us Unique?

**Financial Highlights** 

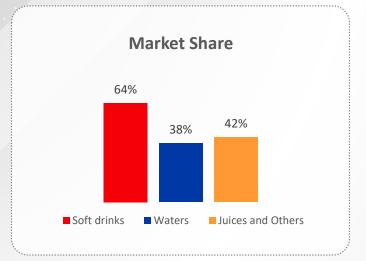
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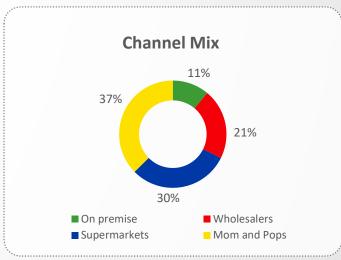


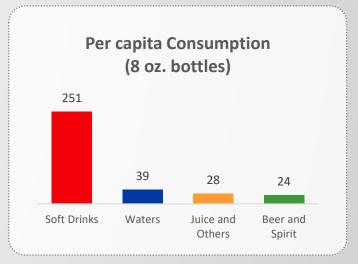
## Coca Cola ANDINA

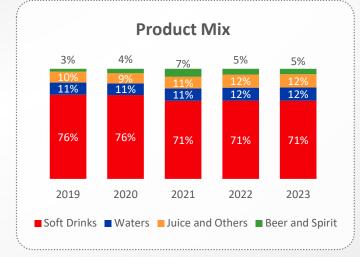
## **Market Description**

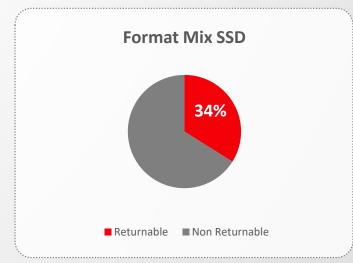
## Our Market Structure at a glance (As of December 31, 2023)

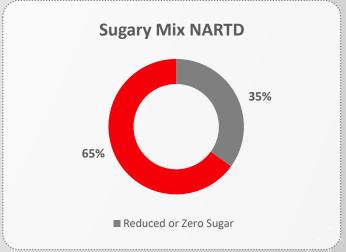














**Market Description** 

**Our Strategy** 

What Makes Us Unique?

**Financial Highlights** 

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## **Our Strategy**

### **Strategic Objectives Coca-Cola Andina 2025**

Growth through:

• NARTD 8

- NARTD & ARTD (KO) Portfolio
- Entering New Catergories leveraging our Assets and Logistics Capacity.
- New geographic Inorganic Growth opportunities
- Eficiency and Productivity leadership to maintain Cost Effectiveness in all our Operations
- Digital Transformation Strategy: Internal Processes, Culture & Market
- Excellence Teams based on Talent, Diversity and Meritocracy
- Sustainability Strategy through implementing our 6 priorities (Water, Sustainable Packaging, Workplace Climate, Comunities, Energy & SSD Benefits)



**Market Description** 

**Our Strategy** 

**What Makes Us Unique?** 

**Financial Highlights** 

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- 1 Complete Beverage Portfolio
- Refillable Bottles Strategy Towards a World Without Waste
- Strong Sugar Reduction and Stills & Low-Cal Strategy
- Digital Capabilities for today's business
- High Performance, strongly committed Team
- 6 Learning and Sharing for Continued Improvement



1

## **Complete Beverage Portfolio** (1Q24)

	Argentina	Brazil	Chile	Paraguay
SSDs <sup>1</sup>	Sprite Sprite Anta FAITA CYUSA	CONTRACTOR	COCCA COCCA CACCA FANTA FANTA  FANTA FANTA FANTA  Sprite Sprite	Coucia Sprite Sprite FANTA FANTA FANTA Crush
Juices and other NCBs <sup>1</sup>	Cepita Ades	văte văte Ades leco	VALLE ROWER POWER POWER FASTIVE	Valle Valle Ades
Water	AQUA RIUS BONAGUA BENEDICTINO	crystal .	AQUA RIUS witaminvaler witaminvaler of Changashar	dasani AQUA RIUS BENEDICTINO
Beer <sup>2</sup>		EISERBAHH (California California	Becker Recher Prisers Quilmel Matta	Morong BRAHMA PITSEN  SKOL DURO PATAGONIA
Spirit Beverages <sup>2</sup>	TRAPICHE DON DAVID Tanqueray.	Sagatiba LEMON-DOU TURKEY Frangelico	MADOREN CHOCK OF THE PROPERTY	

2

## Refillable Bottles Strategy Towards a World Without Waste



	% Refillables as	of Total SSD Vol	ume
	FY2021	FY2022	FY2023
Argentina	50.8%	44.4%	41.4%
Brazil	25.5%	22.0%	22.2%
Chile	40.3%	38.6%	41.1%
Paraguay	46.7%	41.9%	40.0%







**Universal Bottle** 



DQX Brazil: New capacity

One of the highest mix of refillables worldwide

3

Strong Sugar Reduction and Stills & Low-Cal Strategy



### % of NARTD Total Volume (\*)

	No Sugar	& LowCal	
9%	27%	11%	23%
2010	2023	2010	2023
Arge	ntina	Br	azil
21%	60%	11%	27%
2010	2023	2010	2023
Ch	nile	Para	guay





## Digital Capabilities for today's business



#### **B2B**

### **Expand our B2B solution**

- Robust platform on our SAP Front Office
- Omnichannel Experience
- Scale in customers Chile, Argentina, Brazil, Paraguay









#### B<sub>2</sub>C

#### **Direct satisfaction to consumers**

- Direct to Consumers platform in Brazil
- MiCoca-Cola.cl Full Potential 2022
- Complete porfolio to consumers
- Data source generating insights









### **Digital Payments**

#### Reduce risks and cash handling costs



- Lower costs associated with handling cash
- Greater Security (Customer-Truck Driver-Andina) / Sanitary
- Productivity in collection and settlement
- Traceability (identification and registration for credit limit release)

#### **Internal Processes**

#### **Generation of Efficiency & Productivity**

- Finishing SAP Front Office
- Expand & Capture benefits from GreenMile, Thanos and Apolo/Optimizer
- Generate automation via RPA and Data & Analytics













#### **Data & Analytics**

**Data Driven Decision Company** 



- Information in our Data Lake
- Dat Driven Decision Processes
- Pricing and Porfolio
- Suggested Order





## Digital Capabilities for today's business



## Interact with our Customers

#### **Expand our B2B solution**

- Robust platform on our SAP
   Front Office
- Omnichannel Experience
- Scale in customers Chile, Argentina, Brazil, Paraguay







## Interact with our Consumers

#### **Direct satisfaction to consumers**

- D2C platform in Brazil
- MiCoca-Cola.cl Full Potential
  - Complete portfolio
  - Data source generating insights







## Digitize our Internal Processes

#### **Efficiency & Productivity**

- Finishing SAP Front Office
- Expand & Capture benefits from GreenMile, Thanos and Apolo/Optimizer
- Generate automation with

  RPA



#### **Data & Analytics**

#### **Data Driven Decision Company**

- Information in our Data Lake
  - Data Driven Decision Processes
  - Pricing and Portfolio
    - Suggested Order











#### **Digital Payments**

#### Reduce risks & costs

- Lower costs
- Greater Security
- Productivity in collection and settlement
  - Traceability



## **Digital IT Strategy**

### **Digital People Strategy**

**05. Digital Payments** 

We close 2021 with +37% of

• We began to strengthen our

for our customers.

our customers paying digitally

technology to support greater flow and integrate more payments options

4

## Digital Capabilities for today's business





#### 01. Customers

- +39% registered customers and 9% buyers
- Focus 2022 implementation and grow B2B coverage
- Expanding KOBoss (Whatsapp) in Brazil, Chile and Paraguay









#### 02. Consumers

- MiCoca-Cola.cl 50% of Walmart sales and NPS >84%
- Tienda in AR +USD 300mil revenue
- Growth with Coca-Cola na sua casa in BR





## 03. Internal Processes

- Finish SAP-FO implementation (+96% of volumen)
- Greenmile in CL, BR y PY (+500 trucks recording delivery execution)
- Thanos CL +100 users, and start rollout AR and PY, incorporating carry operation
- Loads Optimizer in CL, HC savings (25FTE) and fleet (4 trucks)
- +14,000 hs released in Back Office to the 4 countries through more than 75 bots RPA





#### 04. Data & Analytics

- Commercial Information in Data Lake
- Commercial Analytics Agile Team and incorporating a new Back Office Innovation Agile Team
- Data Driven Process in Commercial Area (pricing, suggest order and portfolio) and Supply Chain (Forecast and Order Tracking)



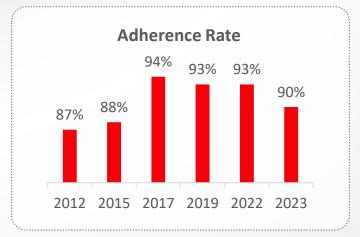


5 ...

## High Performance, strongly committed Team



- Results in 2023 reached **3.98**, in a scale of 1 to 5, **improving 0.14 points** from 2022.



#### **Experienced Senior Management** Industry Company Industry Company Experience Experience Experience Experience (Years) (Years) (Years) (Years) Miguel Ángel Peirano **Andrés Wainer** 27 **27** Chief Executive Officer Chief Financial Officer José Luis Solórzano Fernando Jaña 26 **21** Chief Strategic Planning Officer General Manager – Chile Jaime Cohen **Renato Barbosa** 33 **15 15** 11 General Manager – Brazil Chief Legal Officer Fabián Castelli **Martín Idígoras 30** 30 5 General Manager – Argentina Chief Technology Officer **Francisco Sanfurgo** Gonzalo Muñoz 35 8 18 8 General Manager - Paraguay Chief Human Resources Officer

**81%** of employees declare to be fully engaged with Coca-Cola Andina's main business goals.

93% of employees would like to stay for at least 2 more years in Coca-Cola Andina.

6

## **Learning and Sharing for Continued Improvement**





Top 2 Top

**Growth Corridors** 

Joint Working Framework with The Coca-Cola Company

**Other Bottlers** 

With Relevant Partners

**Inside The** 

Coca-Cola

System

**Digital Partners** 

**Business Partners** 

High level instance to share strategy, best practices, new ways of working and projects to ensure short and long term results

Alignment and Project Portfolio (SSD, Stills, Fabs, RTM, Procurement, ESG, Digital, etc) with KO & 3 largest LatAm Bottlers.

To strengthen the long-term relationship between both companies in different areas, including Growth plans, Relationship economics, Potential new business and ventures, and Digital strategy.

Regular Instances with Top 10 Worldwide Bottlers to share best practices and continued improvement (CEPG, Finance, Digital, RTM, etc)

World Class Digital Partners to ensure best in class solutions in Digital Transformation (i.e. AWS in data lake & analytics)

World Class Business Partners to ensure best practices in our core and backoffice activities

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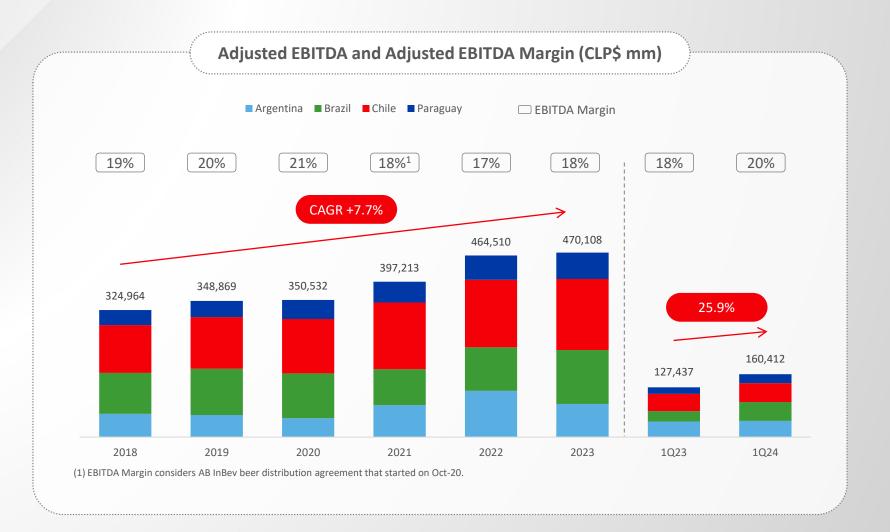
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## Coca Cola ANDINA

## **Financial Highlights**

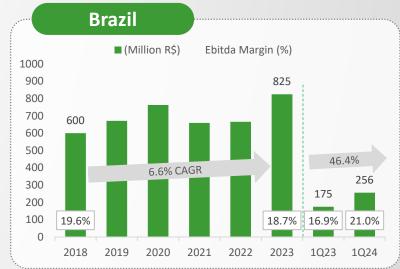
## **Strong Ebitda Generation** (Consolidated)





## **Strong Ebitda Generation**



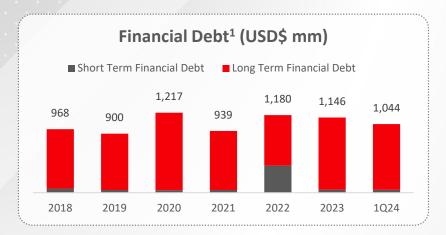








### **Solid Financial Position**

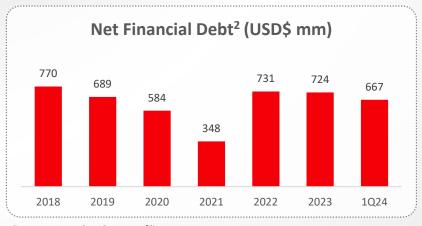


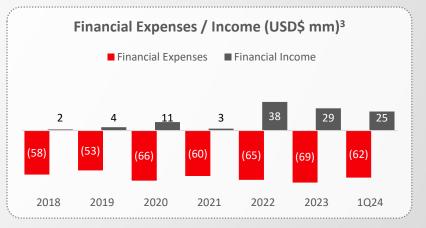
USD\$mm	58	986	1,044
%	6%	94%	100%

	UF	CLP\$	R\$	US\$	PGY\$	AR\$	CHF\$	Total
US\$mm	555	270	208	7	0	4	0	1,044
%	53%	26%	20%	1%	0%	0%	0%	100%

Note: After derivatives effect, and its corresponding MtM







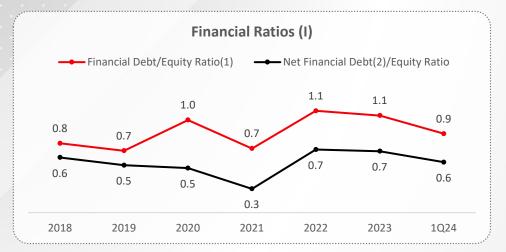
Source: Data as reported on Company filings

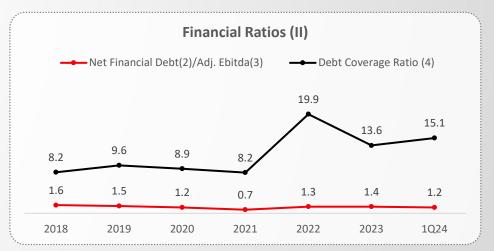
- (1) Financial Debt: Other Current Financial Debt + Other Non-Current Financial Debt considering MtM of Derivatives and without Guarantee Deposit from refillable bottles.
- (2) Net Financial Debt means consolidated Liabilities bearing interest minus Cash, namely: (i) other current financial liabilities, plus (ii) other non-current financial liabilities, less (iii) the sum of cash and cash equivalents; plus, other current financial assets; plus, other non-current financial assets (to the extent that they correspond to the active balances of derivative financial instruments, taken to cover exchange rate risks or interest rate risks on financial liabilities).
- (3) Financial Income corresponds to the interests generated by the cash and Financial Expenses corresponds to the interests generated by the financial debt of the company. The value corresponds to the sum of the last 12 moving months.

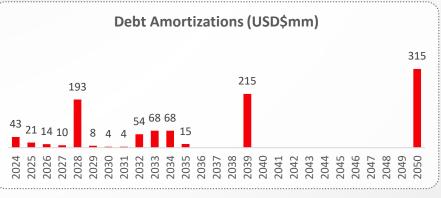
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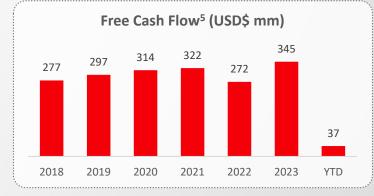


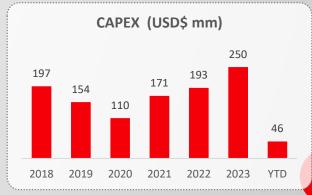
### **Solid Financial Position**









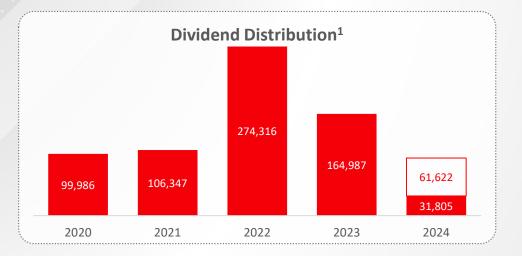


#### Source: Data as reported on Company filings

- (1) Financial Debt to Equity Ratio: [Other Current Financial Debt + Other Non-Current Financial Debt]/ Equity. Debt doesn to consider Guarantee Deposit from refillable bottles and consider MtM of Derivatives.
- (2) Net Financial Debt: Consolidated Liabilities bearing interest minus Cash, namely: (i) other current financial liabilities, plus (ii) other non-current financial liabilities, less (iii) the sum of cash and cash equivalents; other current financial assets; and other non-current financial assets (to the extent that they correspond to the active balances of derivative financial instruments, taken to cover exchange rate risks or interest rate risks on financial liabilities).
- (3) Adjusted EBITDA considers the following items: Ordinary Income, Sales Costs, Distribution Costs, Administrative Expenses plus Depreciation, included in the Financial Statements presented to the Chilean Financial Market Commission and which are determined in accordance with IFRS. The value corresponds to the sum of the last 12 moving months.
- (4) Debt Coverage Ratio: Adjusted EBITDA / (Financial Expenses Financial Income). Adj. EBITDA & Financial Expenses/Income for 1Q24 considers last 12 months figures from Mar-23. Also, it considers interests related to Financial Debt and Cash.
- (5) Free Cash Flow = Operating Income + Depreciation CAPEX Taxes (+/-) Working Capital Variation.



## **Dividends** (as of March 31, 2024)



Dividend Yield <sup>2</sup>	2019	2020	2021	2022	2023
Series A	3.8%	5.4%	6.8%	17.3%	10.1%
Series B	3.6%	5.1%	6.4%	16.4%	8.8%

Payout Ratio <sup>3</sup>	<b>2019</b> <sup>4</sup>	2020	2021	2022	2023
	69%	82%	69%	219%	96%

- (1) Dividends announced and paid during the year. 2024 includes dividends announced but not paid during the quarter.
- (2) Dividend yield is calculated as dividends per share distributed on year t over the closing price of year t-1.
- (3) Payout ratio is calculated as dividends distributed on account of income from the fiscal year t over the Net Income of the same year.
- (4) 2019 Net Income excludes the effect of the tax credit recognition as a result of the favorable ruling of the Brazilian tax authorities. Including the effect of tax credit recognition Payor Ratio was 49%.



#### **Contact in Santiago, Chile**

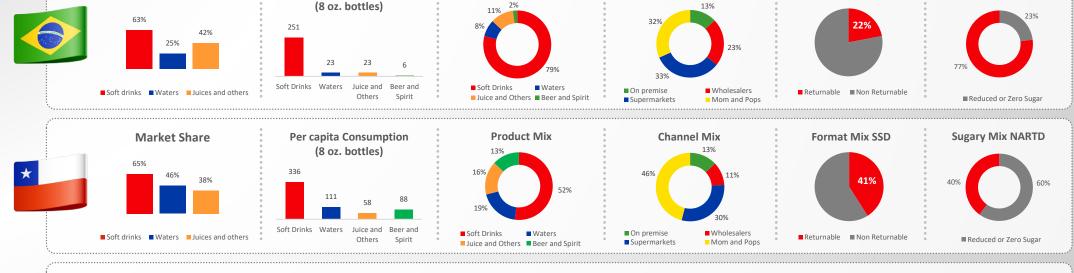
Andrés Wainer, Chief Financial Officer Paula Vicuña, Investor Relations Officer (56-2) 2338-0520 / andina.ir@koandina.com

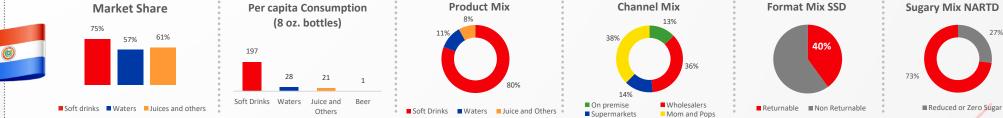


**Appendix** 



#### **Sugary Mix NARTD Per capita Consumption Format Mix SSD Market Share Product Mix Channel Mix** (8 oz. bottles) Soft Drinks Waters Juice and ■ Wholesalers ■Soft drinks ■Waters ■Juices and Others ■ Returnable ■ Non Returnable Others ■ Soft Drinks ■ Waters ■ Juice and Others ■ Supermarkets Mom and Pops ■ Reduced or Zero Sugar **Market Share Per capita Consumption Format Mix SSD Product Mix Channel Mix Sugary Mix NARTD**







## Main Financial Highlights (Million USD\$)

	2018	<b>2019</b> <sup>1</sup>	2020	<b>2021</b> <sup>2</sup>	20222	2023	1Q23	1Q24
Total Volume (million UCs)	751	746	735	828	874	883	235	229
Net Sales	2,569	2,495	2,190	2,848	3,058	3,094	871	842
Operating Income	348	335	306	378	397	422	122	130
Operating Margin	13.5%	13.4%	14.1%	13.3%	13.0%	13.6%	14.0%	15.5%
Adjusted EBITDA	502	491	450	512	535	555	159	168
Adjusted EBITDA Margin	19.4%	19.6%	20.6%	18.0%	17.5%	17.9%	18.2%	19.9%
Net Income	149	247	156	201	145	203	54	74
Revenues per unit case (USD\$)	3.42	3.34	2.98	3.44	3.50	3.51	3.71	3.68
Adj. EBITDA per unit case (USD\$)	0.67	0.66	0.61	0.62	0.61	0.63	0.67	0.73
Capital Expenditures	197	154	110	171	193	250	50	47
CAPEX/Depreciation (times)	1.3	1.0	0.8	1.3	1.4	1.7	1.4	1.3
FX (CLP\$/USD) period average	638.0	702.8	792.0	759.6	873.3	839.9	810.4	948.1
FX (CLP\$/USD) end of period	694.8	748.7	711.0	844.7	855.9	877.1	790.4	981.7

Note: 2018, 2019, 2020, 2021, 2022 and 2023 results are constructed with Argentinean results expressed at Dec-18 currency, Dec-20 currency, Dec-21 currency, Dec-22 currency and Dec-23 currency, respectively. 1Q23 (1Q24) results are constructed with Argentinean results expressed at March-23 (24) currency.

Accumulated capital expenditures for 1Q24 includes USD\$ 2.0 million due to the adoption of IFRS 16. Accumulated capital expenditures for 1Q23 includes USD\$ 0.6 million due to the adoption of IFRS 16.

- (1) Excluding the effect of the tax credit recognition as a result of the favorable ruling of the Brazilian tax authorities, Net Income reached USD\$ 53 million during the 4<sup>th</sup> quarter 2019, and USD\$ 176 million for FY19.
- (2) Adjusted EBITDA Margin for 2021 considers AB InBev beer distribution agreement that started on Oct-20. Adjusted EBITDA Margin without considering AB InBev agreement is 19.2% for 2021. Adjusted EBITDA Margin for 2022 considers Viña Santa Rita distribution agreement that started on Nov-21 (also considers AB InBev beer distribution agreement). Adjusted EBITDA Margin without considering AB InBev and Viña Santa Rita agreements is 18.8% for 2022.



## Main Financial Highlights (Local Currency (million))

	2018 <sup>1</sup>	2019¹	2020¹	20211	20221	20231	1Q23 <sup>1</sup>	1Q2
Sales Volume (million UCs)	202	178	167	185	201	194	54	4
Net Sales	22,441	31,566	37,737	65,297	142,559	424,298	186,196	154,31
Operating Income	2,158	2,563	3,081	6,120	17,905	58,031	34,683	28,02
Operating Margin	9.6%	8.1%	8.2%	9.4%	12.6%	13.7%	18.6%	18.29
Adjusted EBITDA	3,269	4,592	5,791	10,117	24,828	79,282	42,888	36,81
Adjusted EBITDA Margin	14.6%	14.5%	15.3%	15.5%	17.4%	18.7%	23.0%	23.99
Revenues per unit case (US\$)	2.95	2.96	2.69	3.44	4.00	2.70	4.07	4.3
Adj. EBITDA per unit case (US\$)	0.43	0.43	0.41	0.53	0.70	0.50	0.94	1.0
Capital Expenditures (million US\$)	43	29	23	38	44	51	11	1
CAPEX/Depreciation (times)	1.8	0.9	0.7	1.0	1.2	1.4	1.2	1.
FX (AR\$/US\$) period average	28.11	48.23	70.64	95.10	130.72	296.61	192.42	834.4
FX (AR\$/US\$) end of period	37.70	59.89	84.15	102.72	177.16	808.45	209.01	858.0

	2018	2019	2020	2021	2022	2023	1Q23	1Q24
Sales Volume (million UCs)	249	259	265	266	278	301	73	81
Net Sales	3,062	3,467	3,758	3,833	3,753	4,404	1,035	1,21
Operating Income	448	503	586	491	479	638	127	20
Operating Margin	14.6%	14.5%	15.6%	12.8%	12.8%	14.5%	12.3%	17.09
Adjusted EBITDA	600	671	763	659	666	825	175	25
Adjusted EBITDA Margin	19.6%	19.3%	20.3%	17.2%	17.7%	18.7%	16.9%	21.09
Revenues per unit case (US\$)	3.40	3.40	2.76	2.67	2.62	2.95	2.71	3.0
Adj. EBITDA per unit case (US\$)	0.67	0.66	0.55	0.46	0.47	0.55	0.46	0.6
Capital Expenditures (million US\$)	74	30	25	37	49	60	7	1
CAPEX/Depreciation (times)	1.8	0.7	0.7	1.2	1.3	1.6	0.8	1.
FX (R\$/USD) period average	3.65	3.95	5.16	5.40	5.16	4.99	5.19	4.9
FX (R\$/USD) end of period	3.87	4.03	5.20	5.58	5.22	4.84	5.08	5.0

	2018	2019	2020	2021 <sup>2</sup>	2022 <sup>2</sup>	2023	1Q23	1Q24
Sales Volume (million UCs)	231	240	236	307	320	310	87	8!
Net Sales	570,939	608,952	644,762	975,296	1,123,665	1,191,974	312,533	323,24
Operating Income	82,131	87,978	91,166	135,232	134,840	139,519	34,053	36,78
Operating Margin	14.4%	14.4%	14.1%	13.9%	12.0%	11.7%	10.9%	11.49
Adjusted EBITDA	124,485	134,083	141,437	173,422	175,554	184,450	44,738	48,94
Adjusted EBITDA Margin	21.8%	22.0%	21.9%	17.8%	15.6%	15.5%	14.3%	15.19
Revenues per unit case (US\$)	3.87	3.61	3.44	4.18	4.02	4.58	4.41	4.0
Adj. EBITDA per unit case (US\$)	0.84	0.80	0.76	0.74	0.63	0.71	0.63	0.6
Capital Expenditures (million US\$)	58	74	35	69	77	120	29	1
CAPEX/Depreciation (times)	0.9	1.1	0.5	1.4	1.6	2.2	2.2	1.
FX (Ch\$/USD) period average	638.0	702.8	792.0	759.6	873.3	839.9	810.4	948.
FX (Ch\$/USD) end of period	694.8	748.7	711.0	844.7	855.9	877.1	790.4	981.

2018	2019	2020	2021	2022	2023	1Q23	1Q24
68	69	66	70	74	78	20	22
1,337,989	1,405,584	1,351,909	1,497,924	1,706,394	1,937,751	483,986	571,298
260,735	286,781	337,587	386,831	402,745	473,188	122,329	144,650
19.5%	20.4%	25.0%	25.8%	23.6%	24.4%	25.3%	25.3%
349,512	372,543	426,706	476,646	509,070	592,351	151,481	177,344
26.1%	26.5%	31.6%	31.8%	29.8%	30.6%	31.3%	31.0%
3.44	3.26	2.99	3.17	3.27	3.43	3.35	3.61
0.90	0.86	0.94	1.01	0.97	1.05	1.05	1.12
22	20	27	27	23	18	3	1
1.4	1.5	2.1	2.0	1.5	1.1	0.7	0.2
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5,732	6,240	0,775	0,770	0,500	7,234	7)200	7,200
	68 1,337,989 260,735 19.5% 349,512 26.1% 3.44 0.90 22 1.4	68         69           1,337,989         1,405,584           260,735         286,781           19.5%         20.4%           349,512         372,543           26.1%         26.5%           3.44         3.26           0.90         0.86           22         20           1.4         1.5	68         69         66           1,337,989         1,405,584         1,351,909           260,735         286,781         337,587           19.5%         20.4%         25.0%           349,512         372,543         426,706           26.1%         26.5%         31.6%           3.44         3.26         2.99           0.90         0.86         0.94           22         20         27           1.4         1.5         2.1	68         69         66         70           1,337,989         1,405,584         1,351,909         1,497,924           260,735         286,781         337,587         386,831           19.5%         20.4%         25.0%         25.8%           349,512         372,543         426,706         476,646           26.1%         26.5%         31.6%         31.8%           3.44         3.26         2.99         3.17           0.90         0.86         0.94         1.01           22         20         27         27           1.4         1.5         2.1         2.0	68         69         66         70         74           1,337,989         1,405,584         1,351,909         1,497,924         1,706,394           260,735         286,781         337,587         386,831         402,745           19.5%         20.4%         25.0%         25.8%         23.6%           349,512         372,543         426,706         476,646         509,070           26.1%         26.5%         31.6%         31.8%         29.8%           3.44         3.26         2.99         3.17         3.27           0.90         0.86         0.94         1.01         0.97           22         20         27         27         23           1.4         1.5         2.1         2.0         1.5	68         69         66         70         74         78           1,337,989         1,405,584         1,351,909         1,497,924         1,706,394         1,937,751           260,735         286,781         337,587         386,831         402,745         473,188           19.5%         20.4%         25.0%         25.8%         23.6%         24.4%           349,512         372,543         426,706         476,646         509,070         592,351           26.1%         26.5%         31.6%         31.8%         29.8%         30.6%           3.44         3.26         2.99         3.17         3.27         3.43           0.90         0.86         0.94         1.01         0.97         1.05           22         20         27         27         23         18           1.4         1.5         2.1         2.0         1.5         1.1	68         69         66         70         74         78         20           1,337,989         1,405,584         1,351,909         1,497,924         1,706,394         1,937,751         483,986           260,735         286,781         337,587         386,831         402,745         473,188         122,329           19.5%         20.4%         25.0%         25.8%         23.6%         24.4%         25.3%           349,512         372,543         426,706         476,646         509,070         592,351         151,481           26.1%         26.5%         31.6%         31.8%         29.8%         30.6%         31.3%           3.44         3.26         2.99         3.17         3.27         3.43         3.35           0.90         0.86         0.94         1.01         0.97         1.05         1.05           22         20         27         27         23         18         3           1.4         1.5         2.1         2.0         1.5         1.1         0.7

- 2018, 2019, 2020, 2021, 2022 and 2023 Argentinean results are expressed at Dec-18, Dec-29, Dec-20, Dec-21, Dec-22 and Dec-23 currency, respectively. 1Q23 results are expressed at March-24 currency.
- (2) Adjusted EBITDA Margin for 2021 considers AB InBev beer distribution agreement that started on Oct-20. Adjusted EBITDA Margin without considering AB InBev agreement is 21.1% for 2021. Adjusted EBITDA Margin for 2022 considers Viña Santa Rita distribution agreement that started on Nov-21 (also considers AB InBev beer distribution agreement). Adjusted EBITDA Margin without considering AB InBev and Viña Santa Rita agreements is 18.7% for 2022.